Cravath, Swaine & Moore LLP

COVID-19:

Force Majeure and Other Potential Legal Issues Regarding Contractual Performance

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COVID-19 Outbreak

- The emergence and rapid spread of COVID-19 has resulted in significant global, federal and local action
 - WHO declared the outbreak a "pandemic" on March 11
 - · The federal government has issued foreign travel restrictions
 - States and local governments have declared states of emergency and imposed event and gathering restrictions, business closures and mandatory quarantines
 - The President declared a national emergency on March 13
- The effects of the outbreak—and government efforts to curtail the spread of the virus—are being felt across the global economy
 - Federal Reserve cut interest rates to 0% 0.25%
 - U.S. Treasury announced approval of \$10 billion Federal Reserve commercial paper funding facility with purpose of assisting American businesses to manage short-term liquidity issues
 - Federal government is considering a \$2 trillion stimulus package

What does COVID-19 mean for business?

- Potential effects of the outbreak, which are already being felt across the global economy, include:
 - · Interruption of supply chains
 - Stagnated or halted production
 - Business closings
 - Diminished labor force/employment issues
 - Significantly reduced cash flows and greater liquidity concerns
- These global disruptions may pose challenges to fulfilling existing contractual obligations, including contracts that have long-term or ongoing supply implications

Force Majeure: Overview

- Force majeure clauses are likely to be relevant to companies facing difficulties complying with contractual requirements as a result of COVID-19 circumstances
 - A force majeure clause is a contractual provision that excuses contractual performance due to an event that is outside the control of the contracting parties
 - Force majeure clauses often specify what events will constitute "force majeure", such as acts of God, war, disaster, strikes, national health emergency, etc.
 - A force majeure clause may be used as an affirmative defense in the event a party is unable to perform under a contract due to a "force majeure" event
- Whether COVID-19 constitutes a "force majeure" is often a contract-specific question that will be governed by the law of the relevant jurisdiction
 - Courts interpreting force majeure clauses may consider whether the clause specifically identifies "disease", "pandemic", "epidemic" or "quarantine" as potential triggering events
 - The applicability of a force majeure clause will depend on a case-by-case examination of the contract and relevant commercial circumstances
- Force majeure clauses may be construed narrowly by courts

Force Majeure: Practical Tips

Review your contracts

- Do they have a force majeure clause?
- Does that clause enumerate any category of event that could reasonably include COVID-19, like "disease", "epidemic", "pandemic" or "quarantine"?

Check the governing law

- It is important to understand the law of the governing jurisdiction with respect to the interpretation and application of force majeure clauses
- Many courts, including in New York, construe these clauses narrowly
- Some courts require that the event was unforeseeable such that the parties could not have accounted for it when drafting the contract or mitigated the effects of the event
- Whether the economic downturn that results from the outbreak constitutes a force majeure event will depend on the relevant law and contract language

Reserve your rights

- Force majeure clauses will often contain a notice provision requiring that the party seeking to excuse performance alert the other party
- Ensure compliance with these notice requirements—and any other contract-specific requirement or requirement imposed by the relevant case law—to ensure that you are reserving your rights to assert force majeure as a defense

Other Potentially Relevant Contractual Clauses

Industry Standards

- Obligations to perform to such standards may no longer make sense if the impact of the virus is such that it reduces performance across the industry
 - Pay attention to provisions that require parties to exercise "commercially reasonable efforts" or act in accordance with standards that are customary for a certain industry (particularly if that industry has been significantly affected by COVID-19)

Restrictions on Alternative Delivery

- Certain contracts may mandate that all work be conducted at specific facilities
 - ° If that facility is closed as a result of the pandemic, parties could argue for an exception to that requirement
 - Though conducting the same work at a different facility could act as a workaround, doing so may raise a host of additional issues (e.g., intellectual property, data security, employment, tax)

Termination Rights

• Parties may be able to terminate if performance becomes illegal, impossible, unreasonable or otherwise constrained

Other Potential Legal Defenses to Nonperformance

- In addition to contractual clauses, parties may be able to rely on common law defenses to excuse performance due to the COVID-19 pandemic
- Check the law of the governing jurisdiction to determine which of these defenses are available and how they are construed in the jurisdiction
- Like force majeure clauses, these defenses are generally enforced narrowly by courts. Whether they apply will be determined based on a case-specific inquiry

Impossibility

 Impossibility may excuse nonperformance where performance is <u>objectively impossible</u> due to the intervention of an unforeseeable circumstance or action

Impracticability

- Impracticability may excuse nonperformance where an unanticipated circumstance has made performance so different from what was reasonably expected that the party would suffer extreme, unreasonable and unforeseeable hardship
- · Impracticability falls short of objective impossibility

Frustration of Purpose

- Frustration of purpose may excuse nonperformance where an unanticipated event has foreclosed the "purpose" of the contract
- That is, even if the party performed its obligations, performance would not fulfill the purpose of the contract

Summary

- There is growing reason to believe it may become difficult to honor certain contractual obligations due to the increased spread and impact of COVID-19
- Companies need to be diligent and proactive in reviewing their contracts to identify what defenses may be available and what notice and reporting obligations they may have under those contracts
 - Engaging in this work on the front-end can help preserve such defenses, to the extent they are available
 - Parties should be mindful that contract counterparties are likely conducting a similar analysis and that available defenses may limit their ability to recover damages for nonperformance

CRAVATH

Worldwide Plaza

825 Eighth Avenue New York, NY 10019-7475 +1-212-474-1000 Phone +1-212-474-3700 Fax

CityPoint

One Ropemaker Street London EC2Y 9HR England +44-20-7453-1000 Phone +44-20-7860-1150 Fax